



THE LITERACY GROUP

Celebrating Success



Annual Report for the Fiscal Year ended
March 31st, 2016

Annual General Meeting

Agenda

Wednesday, June 15, 2016

Welcome	<i>Carol Risidore</i>
Greetings	<i>Mayor Berry Vrbanovic</i>
Business Meeting	
Welcome & Introduction of Board	<i>Carol Risidore</i>
Greetings/Call to Order	<i>Patti Lewis</i>
Approval of Agenda	<i>Patti Lewis</i>
Approval of the 2014-2015 AGM Minutes	<i>Patti Lewis</i>
President's Report	<i>Patti Lewis</i>
Executive Director's Report	<i>Carol Risidore</i>
Treasurer's Report	<i>Dana Duff</i>
Election of Directors	<i>Cathy Skeen</i>
Adjournment	<i>Patti Lewis</i>
Announcements	<i>Carol Risidore</i>
▶ Refreshment Break for 20 minutes + video presentation Success Stories... ◀	



Executive Director's Opening Remarks	<i>Carol Risidore</i>
<u>Program:</u>	
Guest Speaker: <i>Garth Wellington</i>	<i>Chris Prosser</i>
Special Presentation	<i>Carol Risidore/Patti Lewis</i>
Kim Burnett	
Diana Elkin	
Student Awards	<i>Chris Prosser</i>
Presenters:	
<i>Goal Achievement</i>	<i>Chris Prosser, Divya Handa</i>
<i>Most Improved</i>	<i>Chris Prosser, Julie Sigrist</i>
<i>Best Attendance</i>	<i>Johanna Brown, Julie Sigrist</i>
<i>Outstanding Student</i>	<i>Johanna Brown, Julie Sigrist</i>
<i>Outstanding Tutor</i>	<i>Chris Prosser, Julie Sigrist</i>
Closing Remarks	<i>Carol Risidore</i>



The Literacy Group of Waterloo Region
Minutes of Annual General Meeting - 2013-2014
Wednesday, June 17, 2015
The Rotunda, Kitchener

1. **Welcome**
 - a. Meeting called to order by Nancy Valla

2. **Approval of Agenda**
 - a. Motion to approve: Linda Brooks, seconded by John Dale

3. **Approval of Minutes of the Annual General Meeting of June 18th, 2013**
 - a. Motion to approve: Julie Rattray, seconded by John Dale

4. **President's Report**

5. **Executive Director's Report**

6. **Treasurer's Report**
 - a. Motion to approve financial statement: Julie Rattray, seconded by Andrew Swatridge

 - b. Motion to approve auditors, Curtis-Villar: Andrew Swatridge, seconded by Bill Rattray

7. **Election of Directors**
 - a. No election required. Board Members were completing their terms of office.

8. **Adjournment**
 - a. Motion to adjourn: Nancy Valla



More than Reading

OUR MISSION: The Literacy Group of Waterloo Region is a community-based organization that provides accessible Literacy and Essentials Skills training services to empower adults to reach their goals and improve their quality of life.

The Literacy Group of Waterloo Region

Minutes of Annual General Meeting

Wednesday, June 17, 2015

The Rotunda, Kitchener

1. **Welcome**
 - a. Meeting called to order by Nancy Valla

 2. **Approval of Agenda**
 - a. Motion to approve: Linda Brooks, seconded by Dana Duff

 3. **Re-approval of Minutes of the Annual General Meeting of June 18th, 2014**

Will be posted in the AGM for next year and posted on web page with current AGM report.

 4. **President's Report**

 5. **Executive Director's Report**

 6. **Treasurer's Report**
 - a. Motion to approve financial statement: Cristen Brown, seconded by John Dale

 - b. Motion to approve auditors, Curtis-Villar: Ryan Wicklum, seconded by Danielle Avila

 7. **Election of Directors**
 - a. Motion to approve slate of Board of Directors: Linda Brooks, seconded by Julie Rattray

 - 8.. **Adjournment**
 - a. Motion to adjourn: Nancy Valla
-

The Board of Directors and I congratulate TLG's staff, volunteers, tutors and learners on a remarkable year.

Simply stated, our mission is to develop and deliver accessible and effective literacy programs for adults in Waterloo Region. The Board is very pleased that TLG's Kitchener office achieved its plan to meet service delivery targets, while Cambridge once again met or exceeded all its objectives. Together both locations succeeded in achieving our mission and commitment to the Region. Popular new programs in retail skills and tax preparation were developed and helped to ensure that TLG is offering relevant, current training in literacy and numeracy that's valued by our learners.

Just over a year ago the Cambridge team moved to new office space that's shared with the John Howard Society. This gave us a wonderful opportunity to partner even more closely with a key community agency and also reduce Cambridge's operating costs in 2015-16. And while TLG's finances continued to pose a challenge for us, as you'll read in the Treasurer's message, we are particularly grateful to some extremely generous corporate and individual donors for their gifts in the past year and also to the Lead Kings Car Club for their support of *Rodding for Reading*, our signature fundraising event.

I also want to thank our Board of Directors. We have a Board that's composed of members whose backgrounds in business, human resources, finance and tutoring mean we have a strong, diverse range of experience and skills to support the work of TLG. We had a busy year that included working with staff on our strategic plan and reviewing our operating policies to ensure TLG is equipped to respond to any challenges the future holds. And on a personal note, two of our Directors became new parents who welcomed daughters during their term on the Board. With this kind of commitment to TLG, I know we can make 2016-17 an even better year for the organization as we strive to realize our vision: that every person in Waterloo Region has access to the resources they need to build skills that will empower them to engage fully in their community.

Respectfully submitted,

Patti Lewis



THE LITERACY GROUP

MORE THAN READING

Executive Director's Report

This year's theme is "Success Stories" and there have been many over the past year, some of which you will hear this evening.

Once again, we have had a very busy, challenging and rewarding year. It has been one of change, with Sheri Keane, our Small Group Facilitator leaving to take on a new position with The Canadian Council on Rehabilitation and Work (CCRW) as an Employment Outreach Specialist, Johanna Brown who was our WSIB ESL Instructor taking on the role of Group Facilitator, Pauline Bauman, a long time tutor with ESL experience replacing Johanna and Heather Lee now on parental leave with her new baby due in early August. Lisa McArthur, who many of you know, will be our new Intake Coordinator covering Heather's leave. Lisa has a lot of experience in the LBS field and is well known throughout the region. We look forward to working with her.

This year we introduced and had great reception to our new Retail Program. This was developed as a result of a needs assessment using Labour Market information on trending jobs in the region. We piloted a new Money Matters for Newcomers to Canada for ABC Life Learning focusing on understanding banking in Canada. We will be running both programs again in the upcoming year.

Two of our adult learners have been selected by United Way Kitchener and United Way Cambridge to share their stories as part of their promotion of how agencies like ours are supported through their funding. Garth will be the voice of United Way Kitchener and Cathy had a starring role in the United Way Cambridge campaign kick-off video which had many people in tears. We are so proud of all our adult learners and their many successes in their journey to upgrade skills.

This year will also be one of transition as I will be retiring at the end of the 2016-17 year. I have been fortunate to be the Executive Director of TLG for the past 10.5 years, through great years and challenging years. It has been an exciting and rewarding ride! The team of people I have been fortunate to work with is, in my opinion, the best team in the business! I have also been fortunate to develop great partnerships and friendships with other community members such as Linda Brooks at the Waterloo District School Board, Jane Tuer, Project Read, Community Literacy Ontario and many more who have made it possible for us to achieve "more with less."

I look forward to the changing roles and what the next year will bring as I move on to the next chapter of "what I want to do when I grow up" for the 5th time or maybe the 6th. For sure it will involve my husband, grandchildren, travel and whatever else comes my way.

Respectfully submitted,

Carol Risidore

I am happy to report on the financial affairs of The Literacy Group of Waterloo Region for the fiscal year ended March 31, 2016.

In the fiscal year, the organization has had a substantial growth in donations and amounts received from fundraising activities. The team has been hard at work improving our presence in social media and this has translated into more awareness of The Literacy Group. We have had many donations from corporations, which has grown from the previous year.

The Literacy Group will continue to monitor costs as fundraising and donation revenue are difficult to project. The Literacy Group continues to strive for sharing our knowledge base within several programs to generate additional revenues outside of our core business. This will generate future opportunities with promising growth potentials.

As a result, the overall deficit of the year is \$9,574 with a fund balance at year-end of \$86,335. This deficit is better than the previous fiscal year's \$21,787 deficit. We expect this trend to continue to a break-even value and project into surpluses as we continue to evaluate and improve our strategy.

Looking to the next fiscal year, we anticipate another challenging and exciting year ahead.

We will continue to build and improve on the services offered to the community as well as place accountability to build upon our past program successes.

Respectfully submitted,

Dana Duff



THE LITERACY GROUP

MORE THAN READING

Fundraising Committee Chairs' Report

In 2014-15, The Literacy Group's Fundraising Committee was able to contribute \$13,562 dollars to our revenue.

By far our most successful event was our fourth annual *Rodding for Reading*, made possible with the continuing support of our partners, The Lead Kings Car Club. Although it was rained out, it generated over \$8000 in proceeds from the sale of event sponsorships, a raffle, auction, book sale and donations. These results once again surpassed our expectations thanks to a lot of hard work and planning by members of the Lead Kings, the management team at Southworks, the Fundraising Committee, TLG staff and scores of volunteers who gave up a Saturday to help on the day of the event.

Thank you to our board members who did a new event "Finders Keepers" which took place in May in Cambridge. Board, staff and students cleaned out their jewellery cases, donated purses and other items raising \$282.00. Leftover items are still being sold in our Cambridge office.

Our target for 2016-17 is to raise \$18,830 dollars through events such as Rodding for Reading, Read-a-Thon, Leaders in Literacy and a Giving challenge.

As newly appointed Chairs of the Fundraising Committee since May we are very impressed by the enthusiasm and creativity everyone brings to this group. Together we're excited about making 2016-17 the most successful yet as we celebrate TLG's 17th anniversary of providing adult literacy programs in Waterloo Region.

The committee will focus on recruiting new members to help build events and ensure success. We would also like to thank Heather Lee who has been member for the past 3 years and the Fundraising Chair for the past 2 years. Heather, now on maternity leave, has generously given extra time and effort to make our events successful. She is the Rodding for Reading event Queen!

Respectfully submitted,

Diane Elkin and Danielle Avila



INDEPENDENT AUDITOR'S REPORT

To the Members of The Literacy Group of Waterloo Region

We have audited the accompanying financial statements of The Literacy Group of Waterloo Region, which comprise the statement of financial position as at March 31, 2016 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Literacy Group of Waterloo Region as at March 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Guelph, Ontario
June 2, 2016

Curtis-Villar LLP
CURTIS-VILLAR LLP
Chartered Professional Accountants
Licensed Public Accountants

THE LITERACY GROUP OF WATERLOO REGION
Statement of Financial Position
March 31, 2016

	2016	2015
ASSETS		
CURRENT		
Cash-unrestricted	\$ 44,682	\$ 72,482
Cash-restricted	11,966	11,819
Term deposit <i>(Note 3)</i>	10,000	10,442
Accounts receivable	9,300	20,611
Prepaid expenses	3,239	2,904
	<u>79,187</u>	<u>118,258</u>
PROPERTY, PLANT AND EQUIPMENT <i>(Note 4)</i>	<u>36,898</u>	<u>37,330</u>
	<u>\$ 116,085</u>	<u>\$ 155,588</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities <i>(Note 5)</i>	\$ 15,542	\$ 45,039
DEFERRED INCOME	<u>14,208</u>	<u>7,608</u>
	<u>29,750</u>	<u>52,647</u>
NET ASSETS		
General Fund	38,418	57,128
Lottery Fund	16,092	16,092
Capital Asset Fund	31,825	29,721
	<u>86,335</u>	<u>102,941</u>
	<u>\$ 116,085</u>	<u>\$ 155,588</u>

ON BEHALF OF THE BOARD

 Director
 Director

THE LITERACY GROUP OF WATERLOO REGION
Statement of Revenues and Expenditures
For the Year Ended March 31, 2016

	Ministry of Training, Colleges & Universities Kirchener Restricted 2016	Ministry of Training, Colleges & Universities Cambridge Restricted 2016	Lottery Fund Restricted 2016	General Fund Unrestricted 2016	Total 2016	Total 2015
REVENUE						
Grants	\$ 206,542	\$ 101,768	\$ -	\$ -	\$ 308,310	\$ 330,310
Other income	-	-	-	80,539	80,539	101,740
Fundraising	-	-	20,851	35,066	55,917	39,524
United Way	-	-	-	39,000	39,000	39,045
Donations	-	-	-	17,558	17,558	5,340
Memberships	-	-	-	650	650	1,125
Book sales	-	-	-	637	637	710
Interest	-	-	-	279	279	129
	206,542	101,768	20,851	173,729	502,890	517,923
EXPENSES						
Salaries and benefits	158,858	64,096	13,108	115,997	352,059	333,478
Resources	1,344	824	2,948	61,111	66,227	69,167
Rent, maintenance and utilities	25,106	24,654	-	-	49,760	57,908
Office and general	7,283	4,572	1,131	3,641	16,627	20,834
Training	6,884	1,548	-	95	8,527	8,613
Telephone	3,554	2,358	-	-	5,912	4,380
Fundraising expense	-	-	3,664	2,152	5,816	5,665
Amortization	1,268	1,268	-	-	2,536	2,536
Professional fees	686	1,715	-	-	2,401	2,387
Professional development and memberships	713	573	-	307	1,593	13,233
Travel	846	160	-	-	1,006	817
Field support	-	-	-	-	-	20,692
	206,542	101,768	20,851	183,303	512,464	539,710
DEFICIENCY OF REVENUE OVER EXPENSES	\$ -	\$ -	\$ -	\$ (9,574)	\$ (9,574)	\$ (21,787)

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

THE LITERACY GROUP OF WATERLOO REGION

Statement of Changes in Net Assets

Year Ended March 31, 2016

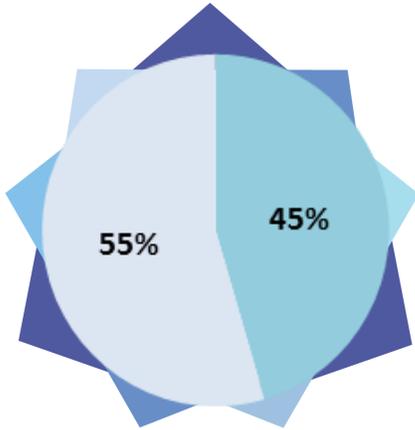
	General Fund Unrestricted 2016	Lottery Fund Restricted 2016	Capital Asset Fund Restricted 2016	Ministry of Training, Colleges & Universities Restricted 2016	Total 2016	Total 2015
NET ASSETS - BEGINNING OF YEAR	\$ 57,128	\$ 16,092	\$ 29,721	\$ -	\$ 102,941	\$ 134,089
Deficiency of revenue over expenses	(9,574)	-	-	-	(9,574)	(21,787)
Amortization	-	-	(7,032)	-	(7,032)	(9,361)
Capital asset additions	(9,136)	-	9,136	-	-	-
NET ASSETS - END OF YEAR	\$ 38,418	\$ 16,092	\$ 31,825	\$ -	\$ 86,335	\$ 102,941

The Literacy Group Statistics

For the fiscal year ended March 31, 2016

Cambridge

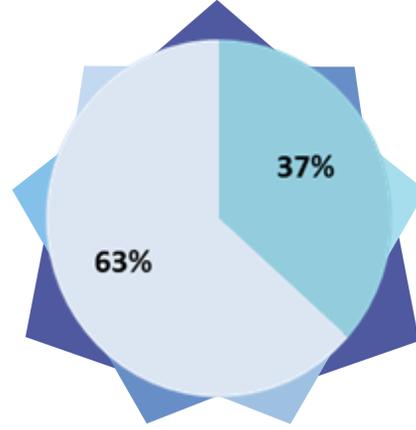
GENDER



■ Male ■ Female

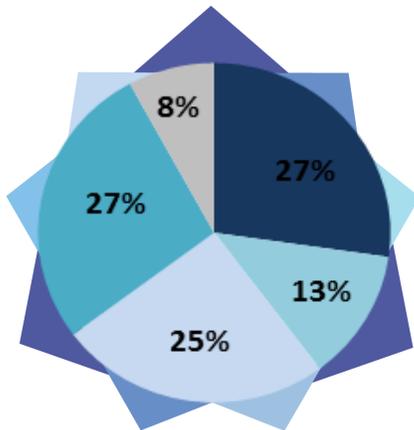
Kitchener

GENDER



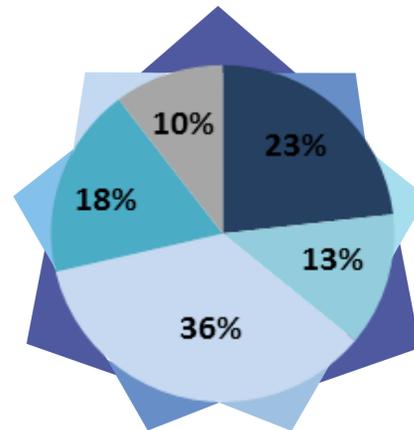
■ Male ■ Female

AGE RANGES



■ 18-24 ■ 25-29 ■ 30-44 ■ 45-54 ■ 55+

AGE RANGES

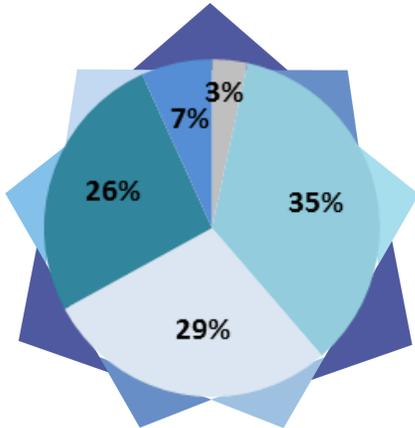


■ 18-24 ■ 25-29 ■ 30-44 ■ 45-54 ■ 55+

2015 – 2016

Cambridge

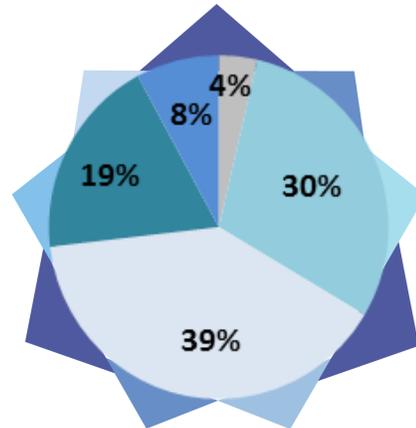
GOAL PATH



- Apprenticeship
- Employment
- Independence
- Secondary School Credit
- Post-secondary

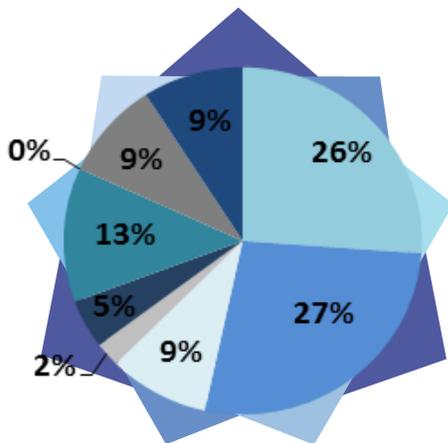
Kitchener

GOAL PATH



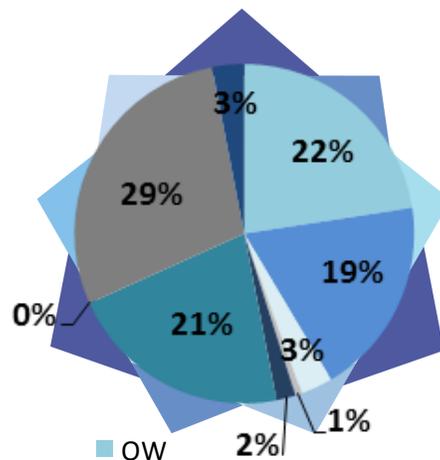
- Apprenticeship
- Employment
- Independence
- Secondary School Credit
- Post-secondary

SOURCE OF INCOME



- OW
- ODSP
- Dependent of OW/ODSP
- Self-employed
- EI
- Employment
- Crown Ward
- Other
- No Source of Income

SOURCE OF INCOME



- OW
- ODSP
- Dependent of OW/ODSP
- Self-employed
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- Crown Ward
- Other
- No Source of Income



Celebrate with us!

A student checked in at the airport without help

A student was able to sound out a street name and punch it into his GPS

A student has completed his food service program at Conestoga College

Helena can now use a calculator to calculate bills for her customers

Our Jamaican men's group learned to locate their streets on a K-W map

Success Stories

A student can now read texts on her phone instead of having them read out to her

A student got a new job in construction and now he is an assistant supervisor

Owen learned how to use a measuring tape & calculate perimeter. He was able to prevent a contractor from overcharging him for work on a house

Richard learned alphabetical order and then noticed the ABC's on his phone keypad

Allison read her first complete book

Maria was able to write thank you notes to her friends for driving her children to practices

A student now journals on her own at home

A student was able to fill out a hospital intake form on his own

A student read six chapters of a book instead of the assigned two because he got so interested

Garth is now able to complete timesheets at work

A student acquired a job working for H & R Block

Lisa now reads to her 3-year-old son

A student learned how to divide the cost for rent between herself and her roommate

A student was able to write and send an email to his daughter

A student got her driver's licence

Bruce learned to read nutritional labels on food products for his diabetic friend

A student is better able to understand what he is reading

A student read his first book and filled out his first form

Students learned how to find postal codes online

A student filled out several applications on his own

Pete learned how to do research on the computer

A student can now convert from mm to cm to m

Ibrahim learned to write correct sentences with proper punctuation which helps him in his new job

Maria was able to write Christmas cards

A student was able to read messages on the board at her work

Bridget has completed her high school credits with 70's & 80's

Congratulations!



The Literacy Group of Waterloo Region Board of Directors, Staff & Volunteers

2015 - 2016

Current Board of Directors

Patti Lewis, President	Debbie Ackroyd	John Dale
Cathy Skeen, Vice-President	Asad Ali	Winnie Lo
Dana Duff, Treasurer	Danielle Avila	Andrew Swatridge
Diana Elkin, Secretary	Cristen Brown	

Retiring Board of Directors

James Barker

Slates of Board of Candidates

Asad Ali Winnie Lo

Staff

Carol Risidore	Executive Director
Chris Prosser	Program Manager
Sue Damon	Program Coordinator - Learners/Tutors
Heather Lee	Program Coordinator - Learners/Tutors
Julie Sigrist	Group Facilitator
Johanna Brown	Group Facilitator
Sherri Keane (<i>resigned in March 2016</i>)	Group Facilitator
Joyce Baker	Administrative Assistant
Sheila Annetts	Administrative Assistant
Pat Ramsay	Accountant

Volunteer Placements

Renata Blackman, Sandor Csapai, Fatima Uddin, Madonna Meadus

Volunteers

Daniel Lantz, Gabrielle Dupont, Steven Clifford, Jade Comeau, Tim Coverett,
Pamela Mackenzie-Keyes, Michelle Leendertse,
Kristen Wilson, Susan Youngson, Nikolina Vasic

Technology – Volunteer

*Kim Burnett - Around K-W
Warren Brown*

Biographies

Asad Ali

Asad Ali was raised in Waterloo Region since his arrival in Canada in his late childhood. Aspiring to pursue his accounting designation, after high school he completed his Honours Bachelors of Business Administration at Wilfrid Laurier University in 2011.

Since then, Asad has gone on to obtain his Chartered Professional Accountant (CPA) designation. He has over 5 years of progressive public accounting experience, specializing in conducting external audits and other assurance engagements for a wide variety of clients, including not-for-profit organizations. Currently, Asad holds a Senior Accountant position at MAC LLP, a Waterloo-based public accounting firm.

Asad has always been active in his community at various levels by volunteering for a number of organizations, including engaging in fundraising opportunities. He has a great passion for contributing and giving back to his community and always strives for making a significant positive impact.

Winnie Lo

Winnie graduated from the University of Waterloo and she has a CPA designation. She has experience working in private accounting firms as well as in the public sector. She is currently working in the Government of Canada and she focuses on corporations and charities tax compliance. Winnie is passionate about literacy and she hopes to share her knowledge to help make The Literacy Group become a better organization. In her spare time, she enjoys travelling and spending time with her three dogs.



Thank you to each of the Board members for their hard work and commitment to building a strong and effective organization. Through their tireless efforts, strategic thinking and innovative ideas, The Literacy Group of Waterloo Region has grown immensely.

We are so grateful for their service and dedication to The Literacy Group, our mission, and our programs!

The winner of this award has displayed spirit, enthusiasm, leadership, and dedication while earning a commendable level of achievement.



Goal Achievement

The winner of this award has demonstrated an exemplary level of achievement towards the completion of his/her goal.

Kitchener
Matthew Klages

Cambridge
Sophia Donovan

Most Improved

The winner of this award has made significant achievement(s) through the skills gained during the program.

Kitchener
Brittany Marche

Cambridge
Pete Dedman

Best Attendance

The winner of this award has shown the most commitment to learning and great respect for group instructor/tutor/classmates via exemplary attendance.

Kitchener
Tammy Brown

Cambridge
Mehran Daryapour

The winner of this award has shown dedication to the development of their learner as well as giving tireless support to The Literacy Group.



What a tutor contributes to an adult learner is immeasurable, They give their precious time, a willingness to connect with learners, and patience during the learning process. They bring unique personalities, knowledge, life experiences and wisdom that enhance and support the learner's journey. The gift of knowledge that they provide is a gift that a learner will benefit from for a lifetime. Tutors are enriching lives, but it is with every confidence that we can say they enrich both students and staff at TLG. Saying "thank you" seems like so little, but it is with sincere appreciation for all that you do and the immense value you bring to TLG, that we acknowledge you!

Albert (Rene) Perrin	Donna Hughes-Sinanan	Kavita Chalhotra	Peter Perry
Allan Wilson	Edward (Ted) Paling	Kit McDonough	Phyllis Klein
Alexander Wharton	Emily Van Giessen	Kathleen Ladzik	Rennie Brudnjak
Alice Ward	Gail Schenk	Linda Brooks	Robert Thaler
Amy Senn	Gemma Charlebois	Linda Marques	Ruby Zinyemba
Anne Thaler	Gloria (Oyie) Umali	Lynn Blouw	Sandra Manson
Ann-Marie Kong	Gil Francisco	Lynn Green	Shabnam Zutshi Hora
April Souwand	Graham Snow	Margaret Gadsby	Shelley Trueman
Beatrice Klinck	Iain Davidson	Margot Mc Curry	Shelley Wilson
Bill Ashwell Jr.	Jack Rehder	Mary Jane Crusoe	Shirley Bauman
Bonnie Kitchen	Janet Henkel	Micheal McEwan	Thuy Hoang
Brenda Gingerich	Janet Horst	Monami Bhattacharyya	Todd Burnside
Bushra Yusuf	Johanna Brown	Nadine Bachour	Tracy-Lynne Ahier
Carol Bast	John Baxter	Neischa Bazzey	Valentina Stercer
Carolyn Bauman	John Dale	Nirmala Maharaj-Loquan	Valerie Healy
Christine Shantz	Judy DeWitte	Oana Stefan	Victoria Strong
Dave McKee	Judy Johnson	Olena Stevenson	William Lockston
Dave Parry	Judy Paul	Jim Stevenson	William Rattray
Diane Wilkinson	Julianne Hartwig-Fisher	Patricia Ofili	Windsor Viney
Divya Handa	Julie Rattray	Pauline Bauman	Yuan Yao

Thank you for contributing over 6,300 hours of your time!

F U N D E R S

*Ministry of Training, Colleges & Universities
United Way of Cambridge and North Dumfries
United Way of Kitchener-Waterloo*

D O N O R S

*Aecon
Around Kitchener Waterloo
Association of Millwrighting Contractors
Equisoft
Local 4610 USWA
Sunlife Financial/IT Hard Drive
TD Bank—ID Wealth*

S P O N S O R S

*Cambridge Tire
Economical Insurance
Investors Group
Irving Consumer Products Limited
MW Canada Ltd.
Method Intelligence
MotoArt Culture
NAPA Associate Milton
Team Vincent Motor Sport Inc.*

 *United Way Parcel*

We are also supported by our **Friends of Literacy**, private donors whose contributions help us provide quality programming for our earners. We are grateful for support from the community, our members, private donations and corporate giving programs.